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Books



Magazines



Traditional TV and home video



Business-to-business



Music, radio and podcast



TV advertising



Cinema



Newspaper



Video games and e-sports



Internet access



OTT video



Virtual reality



Internet advertising



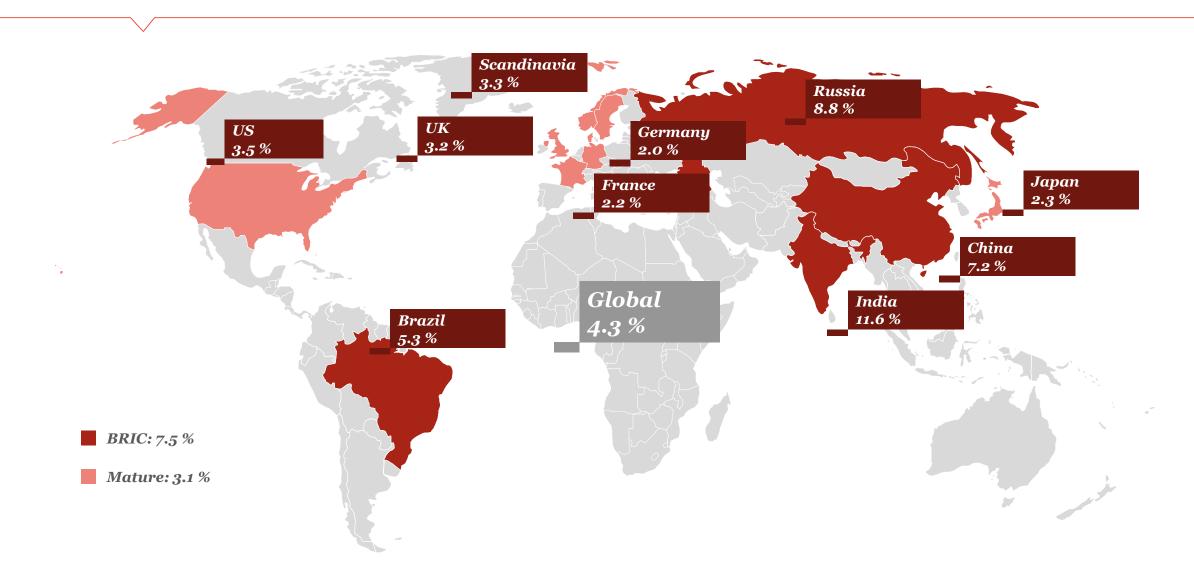
Out-of-home advertising



Data consumption

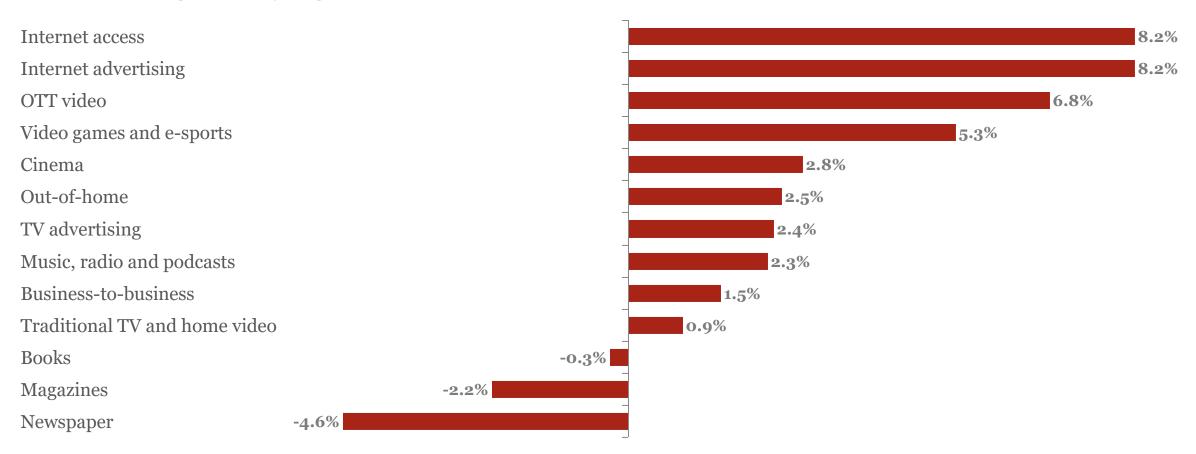


Expected global growth in E&M expenditures of 4.3%



Internet advertising and internet access are expected to lead growth across media segments in the Scandinavian E&M market towards 2022

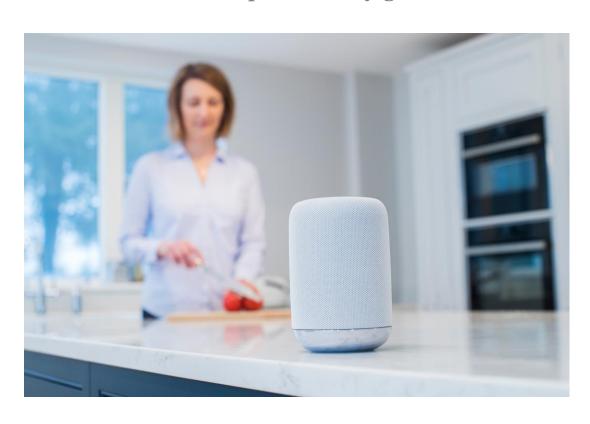
Scandinavian growth by segment 2017-2022F



Smart Speaker market will grow by more than 20% per year due to broad personal and commercial adoption



Customer demand due to improved quality and personlisation will overtake the productivity gains



High growth expectations



The current size of the Smart Speaker Market is **more than \$4.5 billion**, according to Global Market Insights

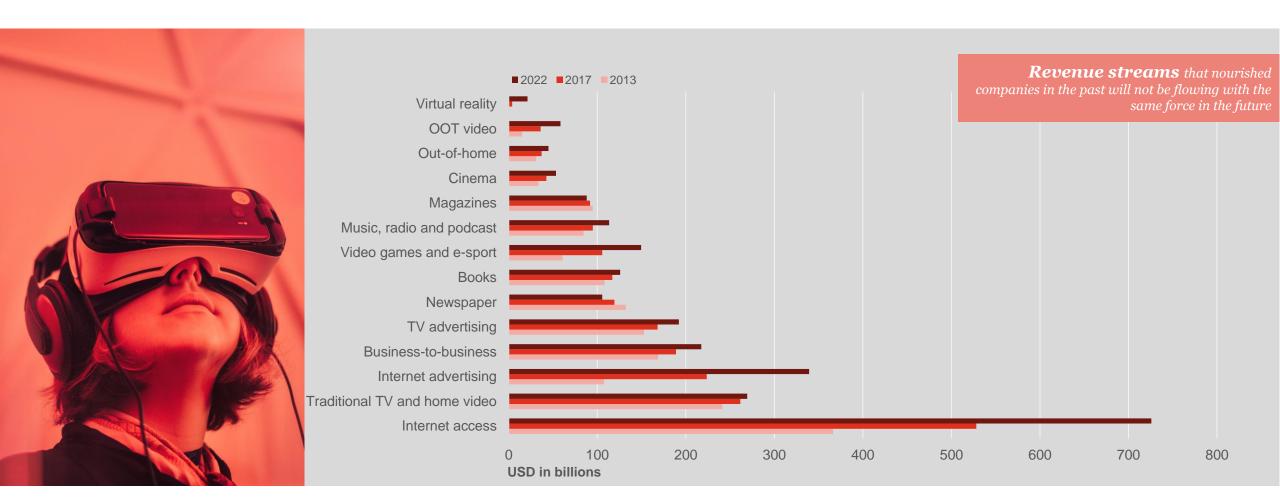


Smart Speaker Market size is projected to exceed **\$30** billion in 2024, with a cumulative annual growth rate of **more than 20%**



The growth in *commercial applications* is projected to be even higher, with an estimated cumulative annual growth rate of *more than* **26%**

The sources of revenue in the E&M space are changing all over the world and players need to adapt to be able to tap into the new sources of growth





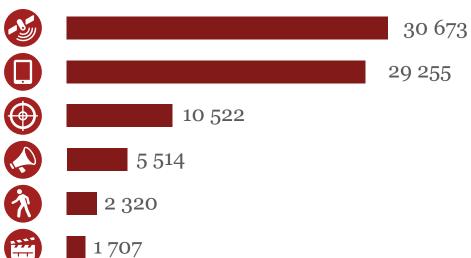
Announced deal values increased by 197% in the first half of 2018, fueled by megadeal activity

Deal volume

- 97 Internet & Information
- **41** Telecommunications
- **5** Cable
- **26** Broadcasting
- **30** Recreation & leisure
- **33** Film & Content
- **143** Advertising & Marketing
- **54** Publishing
- 7 Music

Deal value (\$M)

14







H1 2018 US announced deal volume and value by subsector Source: PwC Deals US Technology Deals insights Q2 2018

The forces driving convergence will lead to emergence of supercompetitors



A group of global supercompetitors that are involved in most, if not every, segment of E&M



..deliver **25**% of all the packages in the US..



Convergence towards similar business models will unite content, commerce, advertising, communications and deep financial resources







Supercompetitors can buy content, invest in startups and serve as buyers for maturing businesses

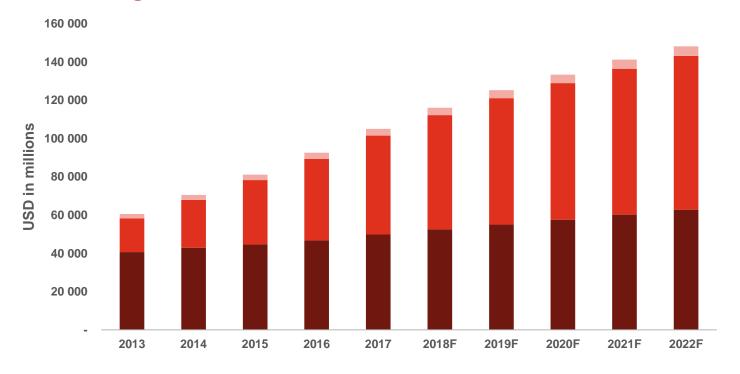


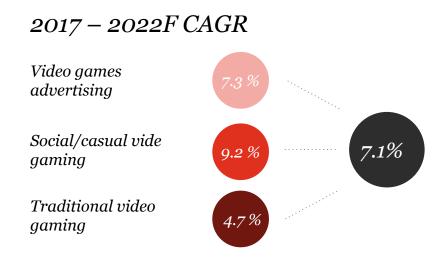
..combined hold a share of **57%** of digital advertising revenue in the US



The global video game industry is projected to grow by 28 percent between 2018 and 2022

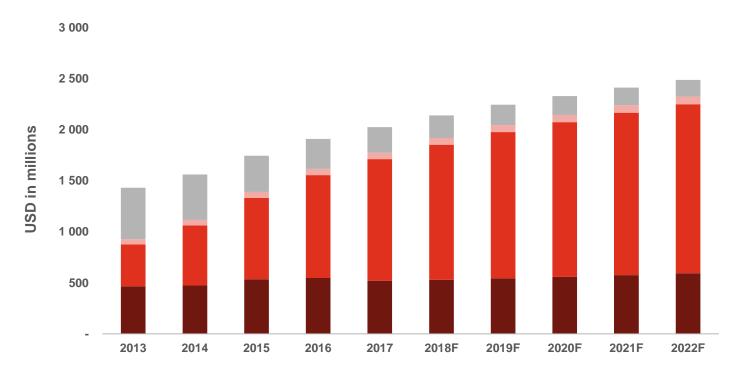
Global video games

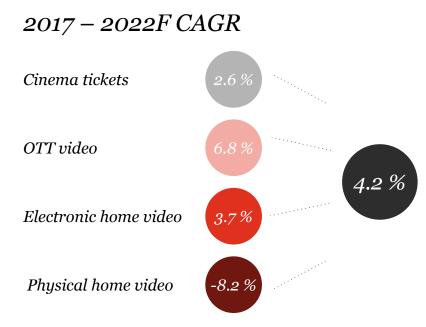




On demand video services are expected to drive the growth of the Scandinavian filmed entertainment market

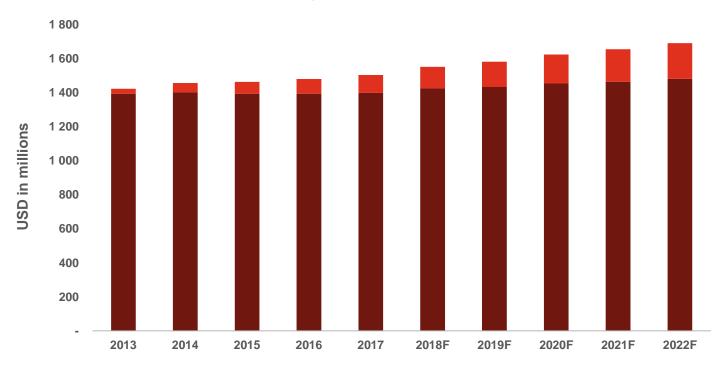
Scandinavian filmed entertainment revenues

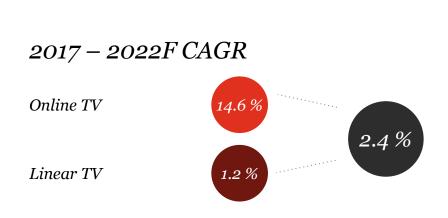




Online TV advertising is expected grow rapidly towards 2022

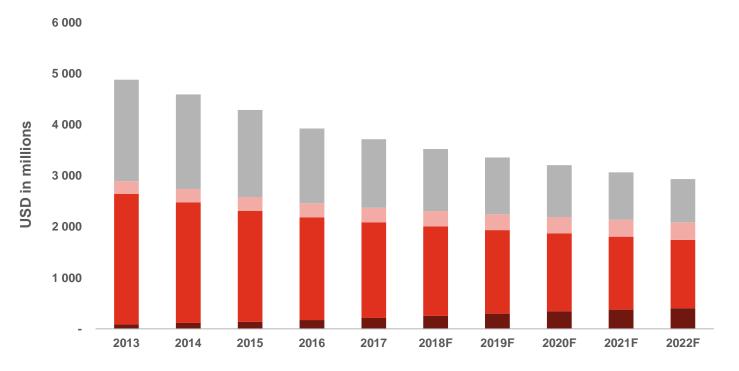
Linear and online TV advertising in Scandinavia

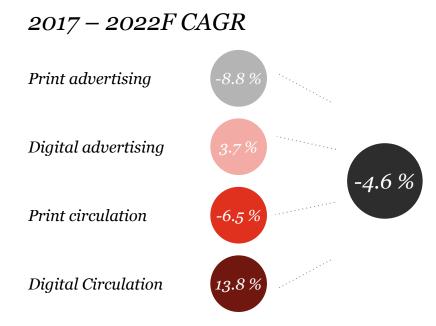




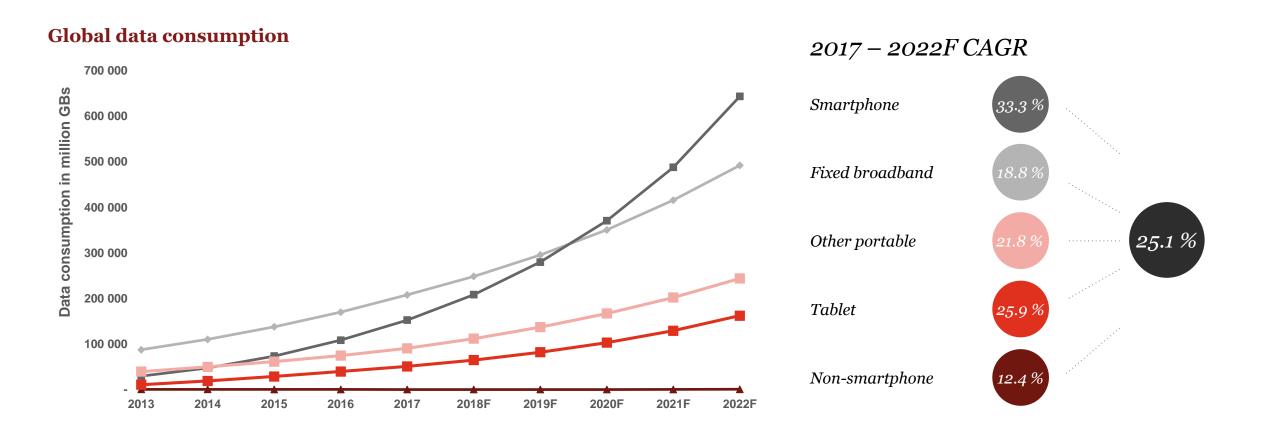
Newspapers succeed by encouraging a membership mind-set

Scandinavian Newspaper Market





The amount of data consumed globally is expected to grow annually by more than 25%





The rising importance of data is pushing trust to an even more central position

Five vital dimensions of **trust**



Is your content trustworthy?



Is your audience who you say it is?



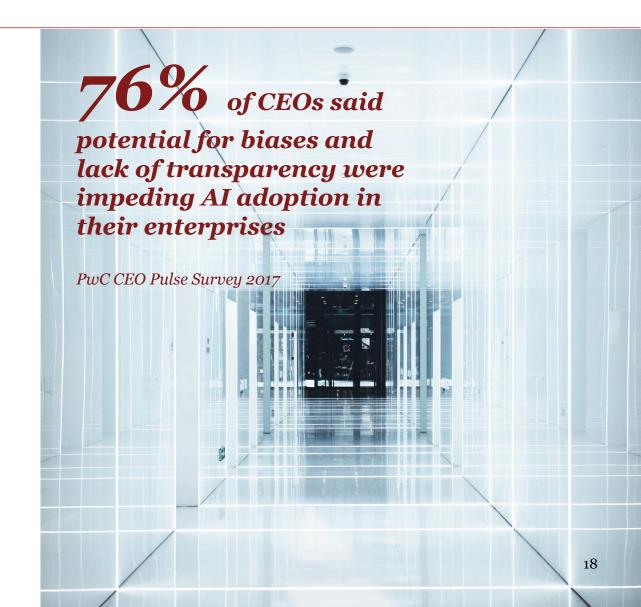
Are you taking proper care of the data?



Are your investments paying off?



Is your company good for society?



E&M CEOs remain optimistic about longer term prospects, but are more concerned about digital disruption than CEOs across all industries



of E&M CEOs are confident about their companies revenue growth over the next 3 years



of E&M CEOs said changes in consumer behaviour would be «somewhat or extremely disruptive»



of E&M CEOs said changes in distribution channels would be «somewhat or extremely disruptive»



of E&M CEOs are extremely concerned about over-regulation



of E&M CEOs are confident about their companies revenue growth over the next 3 years



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