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Scalable learning

A journey through the future of emerging business landscapes



Technology has been democratised, enabling almost anyone to start a business.

Startups have the potential to disrupt traditional industry heavyweights with just an idea, a laptop and a WiFi connection. This is challenging decades of market leadership and billions in R&D.

Startups have the ability to build an airplane while flying it.







The rise of the millennial generation is forcing us to think and act differently

20%

Of total population

85%

Earnings growth in the next 10 years

\$\$

It will be the richest generation ever



We need to better understand what motivates them and drives their behaviour

Risk-loving, optimistic and loving instant rewards

Eager and addicted to technology



Proactive and adventurous

Looking for individualization

Most corporate cultures do not nurture the nature of our talent



Emerging learning & mobilizing platforms

Do these exponential technologies only present opportunities for start ups and threats for corporates?





\$5MM annual operating costs

12 new products per year

1 innovation success to GEA

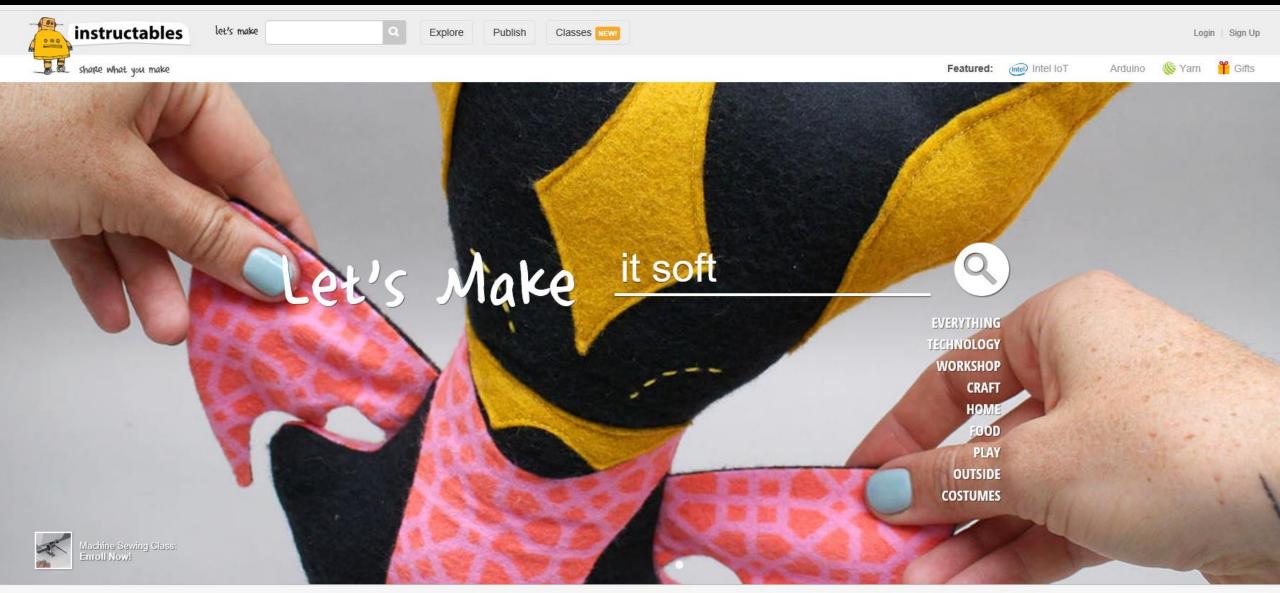
Breakeven financially

\$200MM annual operating costs
1 new product takes 4 years

Only incremental innovation

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Learning platforms



Creation Spaces



ABOUT THE PROGRAM **OUR ARTISTS** PROJECTS **ANNOUNCEMENTS** BUILD AND DESIGN IN THE WORLD'S FINEST WORKSHOP The Pier 9 Artists in Residence (AIR) program gives artists, makers, and fabricators a chance to work with us in our digital fabrication workshops at Autodesk. Our artists explore, create, and document cutting-edge projects, and share them with ARTISTS IN RESIDENCE the DIY community. We are now accepting applications for 2017. Apply now SIGN UP FOR OUR NEWSLETTER

Mobilizing platforms



Connect emerging technology with emerging business models

Technology Innovation Org/Process Innovation E S **Artificial Intelligence & Analytics** Crowdsourcing **Augmented/Virtual Reality** Crowdfunding i di k 100 **Advanced Robotics Prize-based Competition Additive Manufacturing Sharing Economy** Convergence W Gamification **Networks & Sensors Advanced Materials Mobile and Social Economy Energy / Environment Systems Maker-Movement** REELE **Biotechnology & Bioinformatics D-I-Y (Democratization)** ₿ **Personalized Medicine Digital Currency Economics**

Structure Grows Creativity

"Discipline and freedom are not mutually exclusive, but mutually dependent because without discipline we would sink into chaos."

Paulo Coelho

From scalable efficiency to scalable learning



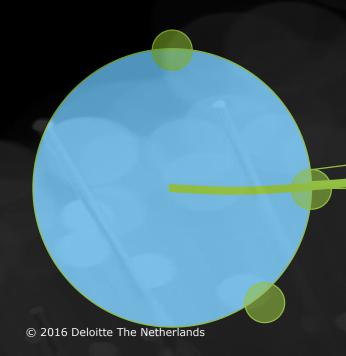
Focus on Edges not the Core

In the short-term

- minimal investment to initiate
- Potential to grow the pie

In the long-term

- align with the long-term disruptive shifts
- potential to transform the core



We need to unlearn in order to learn

FROM >>>	(((TO
3 year strategic plan	10 year vision, 6 month challenge
Select for tasks	Select for passion
Source for growth	Collaborate for growth
Stocks of knowledge	Flows of knowledge
Add digital	Start digital
Linear mindset	Exponential mindset



BRING US YOUR CHALLENGES, WE'LL REIMAGINE YOUR FUTURE.

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